2023 Annual Implementation Plan

for improving student outcomes

Geelong East Primary School (0541)



Submitted for review by Karen Chaston (School Principal) on 08 February, 2023 at 01:19 PM Endorsed by Robyn Marr (Senior Education Improvement Leader) on 10 February, 2023 at 04:39 PM Endorsed by Kristy McCallum (School Council President) on 02 March, 2023 at 10:14 AM

Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level	
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Embedding	
Learning	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships		
Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	- Embedding	
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities		
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	Linibeduing	
Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	- Evolving	
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	LVOIVIIII	

Support	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Embedding	
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	g	

Enter your reflective comments	2022 saw a sharp and narrow focus on Numeracy that was supported by the PMSS initiative and the BIG Ideas (MAV) professional learning. External DET supports were utilised to focus on the improvement agenda. It was a year of re-establishment and capacity building after several years of disrupted schooling. There was a focus on building the resilience of students and reconnecting them with the school and peers in a schooling environment. Collaborative structures supported whole school, level and individual capacity building in Learning and Wellbeing. Whilst not meeting many of our targets for 2022 our reflections highlight the effort our staff has made to ensure students sense of Wellbeing and inclusion improved whilst working to support student growth across cohorts and year levels. We acknowledge the impact of high staff and student absence on our data due to illness this year.
Considerations for 2023	2023 is our School review year. We have identified 2023 as a consolidation year ensuring our processes and practices are embedded ready to set targets for the new School Strategic Plan. Refinement includes Berry Street, the GEPS student engagement plan, SWPB matrix and strengthening peer observation. Common language with a focus on Growth Mindset. Our Numeracy focus will consolidate the work from PMSS on the instructional model, contextualising the work through collaborative analysis and development. Highlighting pedagogical practices and HITS through professional learning and data informed planning. A dedicated staff member will undertake the Inclusion and Mental Health role in 2023 to support our tiered approach. Attendance is an identified area where our focus will be on engaging students and families through student voice and agency.
Documents that support this plan	2022 Student Attitudes to School Survey Interim Results_01-06-2022 (7).pdf (0.14 MB) Absences Dashboard.pdf (0.18 MB)

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.		
Target 1.1	Support for the 2023 Priorities		
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy		
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable		
Goal 2	To improve student learning outcomes in Literacy and Numeracy		
Target 2.1	Improve the percentage of students achieving in the top two bands for: Year 5 Reading from 16.6% to 25% Writing from 2.7% to 15% Numeracy from 13.9% to 20% Decrease the percentage of students achieving in the bottom two bands for: Year 3 Numeracy from 23.3% to 15% Year 5 Numeracy from 22% to 15%		
Target 2.2	Increase the percentage of students achieving medium to high relative growth from 2019 to 2023: Reading from 55% to 75% Writing from 77% to 77% or above Numeracy from 55% to 75%		
Key Improvement Strategy 2.a Building practice excellence	Review and refine the school instructional model		

Key Improvement Strategy 2.b Building practice excellence	Build the capacity of teacher knowledge and practice in the teaching of Literacy and Numeracy			
Key Improvement Strategy 2.c Evidence-based high-impact teaching strategies	Build teacher capacity to use data effectively in the development and delivery of high quality teacher instructions			
Goal 3	To improve student engagement in learning			
Target 3.1	By 2023 the percentage of Year 4-6 students responding positively to the following measures contained the Parent Opinion Survey and Attitudes to School Survey to be: Parent Opinion Survey • Motivation and interest from 71% (2019) to 75% (2023) increasing every year of the SSP Student Attitudes to School Survey • Learner confidence from 69% (2019) to 75% (2023) increasing every year of the SSP • Self-regulation and goal setting from 77% (2019) to 85% (2023) increasing every year of the SSP • Student Voice and agency from 62% (2019) to 75% (2023) increasing every year of the SSP			
Key Improvement Strategy 3.a Empowering students and building school pride	Develop a whole school approach to student voice and agency in the teaching and learning practices in the classroom			
Key Improvement Strategy 3.b Parents and carers as partners	Continue to develop effective partnerships with parents/carers to support improved student learning outcomes			
Goal 4	To improve the health and wellbeing of all students			
Target 4.1	By 2023 the percentage of Year 4-6 students responding positively to the following measures contained in the Parent Opinion survey and Student Attitudes to School Survey to be: Parent Opinion Survey Teacher concern from 73% (2019) to 75% increasing every year of the SSP Student Attitudes to School Survey • Resilience from 67% (2019) to 70% increasing every year of the SSP • School connectedness from 63% (2019) to 70% increasing every year of the SSP			

	• Classroom Behaviour from 66% (2019) to 70% increasing every year of the SSP
Key Improvement Strategy 4.a Health and wellbeing	Further develop the whole school approach to School Wide Positive Behaviour.

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	Reading from 55% to 75% Writing from 77% to 77% or above Numeracy from 55% to 75% Improve the percentage of students achieving in the top two bands Year 5 Reading from 16.6% to 25% Writing from 2.7% to 15% Numeracy from 13.9% to 20% Decrease the percentage of students achieving in the bottom two bands for: Year 3 Numeracy from 23.3% to 15%Year 5 Numeracy from 22% to 15% Parent Opinion Survey Teacher concern from 73% (2019) to 75% increasing every year of the SSP Motivation and interest from 71% (2019) to 75% (2023) increasing every year of the SSP Student Attitudes to School Survey Resilience from 67% (2019) to 70% increasing every year of the SSP School connectedness from 63% (2019) to 70% increasing every year of the SSP Classroom Behaviour from 66% (2019) to 70% increasing every year of the SSP Learner confidence from 69% (2019) to 75% (2023) increasing every year of the SSP Self-regulation and goal setting from 77% (2019) to 85% (2023) increasing every year of the SSP Student Voice and agency from 62% (2019) to 75% (2023) increasing every year of the SSP Student Voice and agency from 62% (2019) to 75% (2023) increasing every year of the SSP

To improve student learning outcomes in Literacy and Numeracy		Improve the percentage of students achieving in the top two bands for: Year 5 Reading from 16.6% to 25% Writing from 2.7% to 15% Numeracy from 13.9% to 20% Decrease the percentage of students achieving in the bottom two bands for: Year 3 Numeracy from 23.3% to 15% Year 5 Numeracy from 22% to 15%
		Increase the percentage of students achieving medium to high relative growth from 2019 to 2023: • Reading from 55% to 75% • Writing from 77% to 77% or above • Numeracy from 55% to 75%
To improve student engagement in learning	No	By 2023 the percentage of Year 4-6 students responding positively to the following measures contained the Parent Opinion Survey and Attitudes to School Survey to be: Parent Opinion Survey • Motivation and interest from 71% (2019) to 75% (2023) increasing every year of the SSP Student Attitudes to School Survey • Learner confidence from 69% (2019) to 75% (2023) increasing every year of the SSP • Self-regulation and goal setting from 77% (2019) to 85% (2023) increasing every year of the SSP • Student Voice and agency from 62% (2019) to 75% (2023) increasing every year of the SSP
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Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12 Month Target 1.1	Reading from 55% to 75% Writing from 77% to 77% or above Numeracy from 55% to 75% Improve the percentage of students achieving in the top two bands for: Year 5 Reading from 16.6% to 25% Writing from 2.7% to 15% Numeracy from 13.9% to 20%
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Key Improvement Strategies	Is this KIS selected for focus this year?		
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes	
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in lin	ne with system priorities for 2023.	

Define Actions, Outcomes and Activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
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KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy

Actions	- Develop a Numeracy Instructional Model based on the (re) Launch (re) Explore (re) Summarise model - Implement a consistent growth mindset vocabulary to support resilience and learner confidence - Review and refine the curriculum plan to identify and implement authentic opportunities for students to co-design their learning and ensure differentiated adjustments				
Outcomes	 Launch, explore, summarise model in all classrooms incorporating the Big Ideas strategies and pedagogical practices in classrooms Students will verbalise a positive attitude to mathematics Students articulating their role in co-designing their learning including goal setting and monitoring ATOSS and parent survey connection to school, confidence in learning 				
Success Indicators	 Peer observation and PLC minutes will indicate evidence of the new Numeracy Instructional Model ATOSS factor Learner characteristics and dispositions for self-regulation and goal setting will show an increase in students doing their best at school and help seeking Pivot and focus group surveys reflected in planning PLC minutes indicating adjustments and/or individual plans for tier 3 students 				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Mapping, implementing and evaluating the termly whole school professional learning schedule.		☑ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$20,000.00 If Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

PLC inquiry cycles across the year to focus on the language and pedagogical practices to instil growth mindset.	☑ Education Support ☑ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$250,000.00 ✓ Equity funding will be used ✓ Disability Inclusion Tier 2 Funding will be used
				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop and refine a Numeracy Instructional model in line with the PMSS professional learning.	☑ Learning Specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$20,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Scheduled peer observations and coaching and release to support in-class implementation of the numeracy instructional model.	☑ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$25,000.00 ☑ Equity funding will be used

Educational Support staff in class interventions (LLI, phonological at by toe,).		☑ Assistant Principal	☑ PLP Priority	from: Term 1 to: Term 4	□ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items \$97,779.89 □ Equity funding will be used
					☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	Strengthen the whole school approach towards social and emotional learning.				
Outcomes	Students will report improved emotional awareness and social engagement Teachers will plan for and implement social and emotional learning within their curriculum areas Leaders will support the continuous development, documentation and revision of whole school wellbeing approaches				

Success Indicators

Early indicators:

Curriculum documentation will show plans for social and emotional learning

Notes from peer observations will show how staff are embedding social and emotional learning Late indicators:

Victorian Curriculum: Personal and Social Capability DAL assessments show improvement throughout the year.

SSS factors: instructional leadership, collective efficacy, trust in colleagues

AtoSS factors: sense of disconnectedness, emotional awareness and regulation, psychological distress, resilience

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Inclusion and mental health coordinator appointed.	☑ Principal	☑ PLP Priority	from: Term 1 to: Term 1	\$72,000.00 ☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Scheduled DAL (personal and social capability) and PIVOT surveys throughout the year.	☑ Learning Specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$3,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Peer observations and coaching.	☑ Disability Inclusion Coordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$10,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Psychologists in schools.	☑ Disability Inclusion Coordinator	□ PLP Priority	from: Term 1 to: Term 2	\$30,647.38 □ Equity funding will be used □ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$325,869.89	\$325,869.89	\$0.00
Disability Inclusion Tier 2 Funding	\$148,907.01	\$148,910.00	-\$2.99
Schools Mental Health Fund and Menu	\$30,647.38	\$30,647.38	\$0.00
Total	\$505,424.28	\$505,427.27	-\$2.99

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Mapping, implementing and evaluating the termly whole school professional learning schedule.	\$20,000.00
PLC inquiry cycles across the year to focus on the language and pedagogical practices to instil growth mindset.	\$250,000.00
Scheduled peer observations and coaching and release to support in-class implementation of the numeracy instructional model.	\$25,000.00
Educational Support staff in classrooms providing targetted interventions (LLI, phonological awareness, cued articulation, toe by toe,).	\$97,779.89
Inclusion and mental health coordinator appointed.	\$72,000.00
Peer observations and coaching.	\$10,000.00
Psychologists in schools.	\$30,647.38

Totals	\$505,427.27

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Mapping, implementing and evaluating the termly whole school professional learning schedule.	from: Term 1 to: Term 4	\$20,000.00	☑ School-based staffing ☑ CRT
PLC inquiry cycles across the year to focus on the language and pedagogical practices to instil growth mindset.	from: Term 1 to: Term 4	\$140,000.00	☑ School-based staffing
Scheduled peer observations and coaching and release to support inclass implementation of the numeracy instructional model.	from: Term 1 to: Term 4	\$25,000.00	☑ School-based staffing ☑ CRT ☑ Support services
Educational Support staff in classrooms providing targetted interventions (LLI, phonological awareness, cued articulation, toe by toe,).	from: Term 1 to: Term 4	\$97,779.89	☑ School-based staffing
Inclusion and mental health coordinator appointed.	from: Term 1 to: Term 1	\$43,090.00	☑ School-based staffing
Totals		\$325,869.89	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
PLC inquiry cycles across the year to focus on the language and pedagogical practices to instil growth mindset.	from: Term 1 to: Term 4	\$110,000.00	 ✓ Education workforces and/or assigning existing school staff to inclusive education duties ✓ CRT •
Inclusion and mental health coordinator appointed.	from: Term 1 to: Term 1	\$28,910.00	☑ Education workforces and/or assigning existing school staff to inclusive education duties •
Peer observations and coaching.	from: Term 1 to: Term 4	\$10,000.00	☑ Education workforces and/or assigning existing school staff to inclusive education duties
Totals		\$148,910.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Psychologists in schools.	from: Term 1 to: Term 2	\$30,647.38	☑ Employ Mental Health Staff to provide Tier 3 support for students This activity will use Foundation Resources (DET Funded initiatives or other free resources) ○ Activity-based non-consumables (equipment hire, etc)

Totals	\$30,647.38	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Mapping, implementing and evaluating the termly whole school professional learning schedule.	☑ Learning Specialist(s)	from: Term 1 to: Term 4	☑ Planning ☑ Preparation ☑ Formalised PLC/PLTs	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day ✓ PLC/PLT Meeting 	 ✓ PLC Initiative ✓ School improvement partnerships ✓ Learning Specialist ✓ High Impact Teaching Strategies (HITS) 	☑ On-site
PLC inquiry cycles across the year to focus on the language and pedagogical practices to instil growth mindset.	☑ Education Support ☑ Learning Specialist(s)	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning ✓ PLC/PLT Meeting 	✓ PLC Initiative ✓ School improvement partnerships ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model ✓ High Impact Teaching Strategies (HITS)	☑ On-site
Scheduled peer observations and coaching and release to support in-class implementation of the numeracy instructional model.	☑ Learning Specialist(s)	from: Term 1 to: Term 4	✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection	☑ Whole School Pupil Free Day ☑ Professional Practice Day	✓ Internal staff ✓ Learning Specialist ✓ Maths/Sci Specialist ✓ Departmental resources	☑ On-site

			☑ Formalised PLC/PLTs	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	Mathematics teaching toolkit FUSE ☑ Pedagogical Model ☑ Numeracy leader	
Educational Support staff in classrooms providing targetted interventions (LLI, phonological awareness, cued articulation, toe by toe,).	☑ Assistant Principal	from: Term 1 to: Term 4	☑ Collaborative Inquiry/Action Research team ☑ Formalised PLC/PLTs ☑ Individualised Reflection	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning ✓ PLC/PLT Meeting 	✓ Literacy expertise ✓ School improvement partnerships ✓ Internal staff ✓ Literacy Leaders	☑ On-site
Inclusion and mental health coordinator appointed.	☑ Principal	from: Term 1 to: Term 1	✓ Planning✓ Preparation✓ Demonstration lessons	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning ✓ Communities of Practice 	✓ Leadership partners ✓ School improvement partnerships ✓ Departmental resources Mental Health Professional Learning Inclusion support partnerships	☑ On-site
Peer observations and coaching.	☑ Disability Inclusion Coordinator	from: Term 1 to: Term 4	✓ Planning ✓ Curriculum development ✓ Peer observation including feedback and reflection	 ✓ Whole School Pupil Free Day ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day 	 ☑ Teaching partners ☑ Leadership partners ☑ School improvement partnerships ☑ Departmental resources Inclusive Classrooms Professional Learning 	☑ On-site

		☑ Network Professional ∟earning	suite Graduate Certificate of Inclusion	
		☑ Communities of Practice		
	ightharpoons	☑ PLC/PLT Meeting		